



YACHT CLUB OF GREECE – NAUTICAL CLUB OF ANDROS

## 55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE

### JOHN B. GOULANDRIS 2022

ORCi, ORC CLUB Measured boats and Sailing Superyachts

27 – 29 August 2022

#### NOTICE OF RACE

*The notation «[DP]» denotes a rule for which the penalty for a breach of that rule is at the discretion of the Protest Committee.*

*The notation «[NP]» in a rule means that a boat may not protest another boat for breaking that rule. This changes RRS 60.1(a).*

*The abbreviation «NoR» means Notice of Race and the abbreviation «SI» means Sailing Instructions.*

#### ORGANIZING AUTHORITY

The Yacht Club of Greece and the Nautical Club of Andros organize the regatta «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» which will be held from Thursday August 25 to Sunday August 28, 2022, for ORCi, ORC CLUB measured boats and Sailing superyachts.

#### 1. RULES

- 1.1. The event will be governed by the rules as defined in the Racing Rules of Sailing (RRS 2021 - 2024).
- 1.2. The World Sailing Equipment Rules of Sailing (ERS) 2021 – 2024.
- 1.3. The World Sailing Offshore Special Regulations Category 3 plus Category 2 liferaft. VHF Channels 69, 72, 73 και 77 are also mandatory.
- 1.4. IMS Rule 2022.
- 1.5. ORC Rating Systems Rule 2022.
- 1.6. IRC Rule 2022,
- 1.7. From sunset till sunrise, Part B of the current International Regulations for Preventing Collisions at Sea (IRPCAS) will apply. This changes part 2 of the RRS.
- 1.8. The National Authority Prescriptions.
- 1.9. The 2022 Prescriptions of the Hellenic Offshore Racing Committee for Offshore Races.
- 1.10. This Notice of Race, the Sailing Instructions, and any amendments thereto.

If there is a conflict between a rule in the Notice of Race and a rule in the Sailing Instructions, the rule in the Sailing Instructions shall take precedence. This changes RRS 63.7.

- 1.11. If there is a conflict between languages, the Greek text will take precedence.
- 1.12. Automatic steering devices are allowed for the Double Handed class boats. This changes RRS 52.
- 1.13. Changes to the Racing Rules, other than these mentioned in this NoR, will be described in the Sis
- 1.14. **Covid-19**
  - a) Protocols and prescriptions regarding the COVID-19 may be published at any time. They will state if they have the status of a rule.
  - b) All regatta participants are required to make themselves aware of all protocols regarding COVID 19 set forth by the Greek Government, Sports Authorities and / or the Organizing authority and must comply with those prescriptions at all times during the regatta. In case of non-compliance to the relevant Protocols, the boat may not be permitted to participate or may be expelled from the event.
  - c) All regatta participants are responsible for understanding and complying with any and all travel restrictions that are relevant to travel to and/or from the regatta.
  - d) **[DP]** Competitors and support persons shall comply with any reasonable request from an event official. Failure to comply may be misconduct.
  - e) Reasonable actions by event officials to implement COVID-19 guidance, protocols, or legislation, even if they later prove to have been unnecessary, are not improper actions or omissions.
  - f) The organizing authority may postpone or cancel the event at any time if it considers that this is required by reasons related to COVID-19. The competitors are not entitled to claim any compensation for any expenses they have incurred for their participation or preparation for participation in the event.

#### 1.15. **Amendments to the Notice of Race**

The Organizing Authority reserves the right to amend this Notice of Race. Amendments will be published on the Online Official Notice Board (<https://ycg.gr/andros-2022/>).

## 2. **SAILING INSTRUCTIONS**

The Sailing Instructions and the entry lists will be posted on the Official Notice Board, and they will be sent to the competitors no later than Wednesday, August 24, 2022, 12:30 hrs.

## 3. **COMMUNICATION**

- 3.1. The online Official Notice Board is located at <https://ycg.gr/andros-2022/>
- 3.2. On the water, the Race Committee may make courtesy broadcasts to competitors on VHF radio. The Channel will be stated in the Sis.

- 3.3. **[DP]** While racing, except in an emergency, a boat shall not make voice or data transmissions and shall not receive voice or data communication that is not available to all boats.

#### 4. SPONSORS

- 4.1. **Eurobank Private Bank** is the Silver sponsor of the event

#### 5. ADVERTISING

- 5.1. World Sailing Advertising Code will apply.
- 5.2. Boats may be required to display advertising chosen and supplied by the organizing authority as one of the following:
- a) Bow numbers with or without advertisement.
  - (a) Advertisement as it is provided by the Advertising Code throughout the event.
  - (b) Sponsor's flag or decal to be displayed throughout the entire event.

#### 6. ELIGIBILITY - CLASSES

- 6.1. The «55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022» Regatta is open to:
- (a) Boats with a current valid ORCi and ORC CLUB 2022 certificate.
  - (b) Double Handed boats with a valid ORC Double Handed 2022 certificate.
  - (c) Sailing Superyachts with LOA  $\geq$  55,0 ft. with a valid IRC 2022 certificate.
- 6.2. The participation and scoring of a boat in two classes is not permitted.
- 6.3. Classes - Divisions
- (a) ORCi and ORC CLUB boats will compete in a single class with one start and overall scoring. The 1st winner of this class will be the overall winner of the event.
  - (b) The Race Committee will further divide participating ORCi and ORC CLUB boats into the divisions **Performance** and **Sport**, with independent scoring, as follows:
    - **Performance:** In this division will be allocated boats with an ORCi or ORC CLUB certificate which are characterized as Performance according the 2022 Prescriptions of the Hellenic Offshore Racing Committee for Offshore Races with the additional restriction that they will have  $DA \leq 0,230$ .
    - **Sport:** All the other ORC measured boats will be allocated in this division. The participation of at least 4 boats is required to form a division. If it is not possible to form a division, then the boats will compete in a single division.
- 6.4. The ORC Double Handed boats will race in a single class.
- 6.5. The Sailing Superyachts will race in a single class.
- 6.6. The participation of at least 3 boats is required to form a class for the ORC Double Handed and Sailing Superyachts boats.

#### 7. FEES.

- 7.1. The entry fee for all boats is:
- (a) For boats of length  $\leq$  15,0 meters the fee is 50,0 €

(b) For boats of length > 15,0 meters the fee is 10,0€ /meter.

## 7.2. Fees Payment

The fees listed may be paid by bank transfer or credit card as follows:

a) Banks

### ALPHA BANK

IBAN : GR61 [0140 1270 1270 0200](#) 2000 260

Beneficiary: YACHT CLUB OF GREECE

### NATIONAL BANK OF GREECE

IBAN : GR07 [0110 0710 0000 0714](#) 8001 923

Beneficiary: YACHT CLUB OF GREECE

(b) Credit Cards

VISA, & MASTERCARD cards are accepted.

(c) By paypal at: [paypal.me/yachtclubofgreece](https://www.paypal.me/yachtclubofgreece)

(d) Entries shall be confirmed by effecting payment and sending required documents by mail to the emails of the Race secretariat (NoR 23).

(e) ***Please include the Boat Name on all bank transfers and correspondence.***

## 8. ENTRY - REGISTRATION

### Entry

8.1. Eligible boats may enter by completing the entry form which is posted at the site of the event ([www.ycg.gr/andros-2022/](http://www.ycg.gr/andros-2022/)) and submitting it online to the emails of the Race Secretariat ([sailing@ycg.gr](mailto:sailing@ycg.gr) & [noeanna2003@gmail.com](mailto:noeanna2003@gmail.com)), together with the following documentation by ***Monday August 22, 2022, at 17:00*** hrs.:

a) Copy of the current Rating certificate.

b) Copy of the current Insurance Contract of the boat.

c) Copy of the National Authority permission if they have an advertisement.

d) Crew list.

e) The proof of payment of the participation fee.

8.2. Late entries may be accepted at the discretion of the Organizing Authority.

8.3. Participants may be asked, until the deadline for the submissions of entries, to submit ***any additional supporting documents*** which will be required by the legislation applicable to the prevention and limitation of the pandemic COVID-19.

8.4. ***For safety reasons, in the Entry Form, each participant shall indicate at least one mobile phone number. The mobile phone corresponding to this number must be carried on board during racing allowing communication at all times during racing.***

8.5. All documents shall be submitted to the emails of the Race Secretariat (NoR 23)

### Measurement - Certificates

8.6. Each boat shall present a valid Rating Certificate.

8.7. The measurement certificate cannot be issued later than the date and time of expiration of the submission's deadline. The data in the measurement certificates issued by this date and time may not be changed without the approval of the Protest Committee. This changes RRS 78.2.

- 8.8. If, for any reason, the valid rating certificate has not been submitted to the Race Secretariat until the deadline for the submissions of entries, the boat will not be accepted in the race even if it has been included in the Entry Lists.
- 8.9. Boats not complying with the above-mentioned requirements shall not be eligible to enter the event.

## 9. SCHEDULE

|                              |                         |   |
|------------------------------|-------------------------|---|
| Tuesday August 24, 2022      | 17:00                   | Deadline for submissions of entries.  |
| Thursday August 26 2022      | 14:00 –<br>19:00        | Final registration formalities  |
| Friday August 27, 2022       | 11:00                   | Vouliagmeni – Chora Androu Race,<br>72 NM app.  |
| Sunday August 29, 2022       | 11:00                   | Coastal Race - Departure  |
| Monday August 22, 2022       | 17:00                   | Deadline for submissions of entries.  |
| Wednesday August 24,<br>2022 | 12:30                   | Posting of sailing Instructions and<br>Time Limit sheets  |
| Thursday August 25,<br>2022  | 13:00                   | Vouliagmeni – Chora Androu Race,<br>72 NM app.  |
| Saturday August 27, 2022     | 09:30<br>11:00<br>19:30 | Skippers' meeting for the Local Race.<br>Local Race<br>Prize Giving at Andros   |
| Sunday August 28 2022        | 11:00                   | Coastal Race - Departure, course<br>length up to 30 NM.   |
| Monday August 29 2022        | 20:00                   | Prize giving ceremony to the winners<br>of «55 <sup>th</sup> ANDROS INTERNATIONAL<br>YACHT RACE - JOHN B. GOULANDRIS<br>2022» and Cocktail Party at Yacht<br>Club of Greece |

- 9.1. The Race Committee may start simultaneously more than one classes.

## 10. SKIPPERS' MEETING

- 10.1. *There will be no skippers' meeting.*
- 10.2. *Competitors may submit written questions until Wednesday August 24, 2022, at 18:00hrs. Written answers to all the questions will be published in the official notice board and will be communicated to the competitors.*

## 11. VENUE

The races will be sailed in Saronic Gulf, South Evoikos Gulf, Kafireas Strait and Central Aegean Sea.

## 12. COURSES

- 12.1. Offshore race Vouliagmeni – Andros (for all boats).
- (a) An offshore race (Vouliagmeni – Chora Androu) 72 NM app.
- (b) The Sailing Instructions may determine alternative courses, which will be sailed if the Race Committee considers that the predicted weather conditions are not suitable for the completion of the above courses.

- 12.2. Local Race (for ORC and Double Handed boats).  
(a) Marks rounding or coastal course 6 to 15 NM.  
(b) The course for the Local Race will be announced at the Skippers' Meeting on Saturday August 27, 2022, at Andros.
- 12.3. Coastal Race – Departure (for all boats).  
Coastal Race up to 30 NM.

### 13. PENALTIES

Penalties will apply as they are described in the Sailing Instructions.

### 14. SCORING

- 14.1. RRS 2021 – 2024 Appendix A applies.
- 14.2. The final score shall be the sum of the scores of all races.
- 14.3. For the overall score of «**55th ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» regatta, the weighting factor of the Offshore Race Vouliagmeni – Andros will be 1,2 while for the Local Race and the Coastal Race – Departure will be 1,0. In case of a remaining tie between two or more boats, this will be solved in favor of the boat with the best score in the Offshore Race Vouliagmeni – Andros. This changes RRS A8.2.
- 14.4. No race shall be discarded. This changes RRS A2.
- 14.5. The «**55th ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» regatta will be valid if at least one race is completed.
- 14.6. The scoring of the divisions **Performance** and **Sport** will be separate and will not be extracted from the overall scoring of the ORC Class.  
The scoring of the divisions of the ORC Double Handed and Sailing SuperYachts classes, if any, will be extracted from the overall scoring of the relevant class.
- 14.7. Time correction system
- (a) ORC measured boats:  
PCS – All Purpose shall apply.
- (b) Double Handed boats:  
PCS – All Purpose shall apply.
- (c) Sailing Superyachts:  
The IRC Time on Time shall apply.
- (d) The data that will be used by the Race Committee regarding race distance, wind velocity and direction will not be ground for redress. This changes RRS 62.1(a).
- 14.8. RRS 90.3(e) applies.

### 15. EQUIPMENT INSPECTIONS

- 15.1. Safety and measurement checks and inspections may be carried out at any time during the event, before or after any race, ashore or in the sea.
- 15.2. The boats shall be available for security checks and measurement inspections from Thursday August 25, 2022, 09:00 hrs. until one hour after their finish at the last race.
- 15.3. **[DP]** Boats shall comply with RRS 78.1 when they are presented for inspection.

15.4. Crew weight checks may be carried out at any time during the regatta.

## **16. TRACKING SYSTEM**

16.1. The organizing authority may use a tracking system for all the boats participating the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**»

16.2. The use of the tracking system is mandatory by all participating boats.

16.3. The Organizing Authority may use the information received from the tracking system for media coverage of the races as well as for technical and safety purposes.

16.4. With a newer notice or the sailing instructions, more information will be given about the tracking system, the devices to be used as well as instructions for its activation and operation

16.5. **[DP]** Any boat that hinders in any way the operation of the tracking system may be penalized or disqualified in this race.

## **17. [DP] USE OF DRONES**

17.1. The use of drones in the racing area, by the competitors or their support teams, for any reason, is not permitted, without complying with the current legislation and without prior written approval of the organizing authority.

17.2. The organizer may impose restrictions on the use of the drone or not allow the use of it at all in its absolute discretion.

17.3. At any time, the risk and responsibility for flying any drone is with the person flying it.

## **18. RISK STATEMENT**

RRS 3 states: «The responsibility for a boat's decision to participate in a race or to continue to race is hers alone». By participating in this event each competitor agrees and acknowledges that sailing is a potentially dangerous activity with inherent risks. These risks include strong winds and rough seas, sudden changes in weather, failure of equipment, boat handling errors, poor seamanship by other boats, loss of balance on an unstable platform and fatigue resulting in increased risk of injury. Inherent in the sport of sailing is the risk of permanent, catastrophic injury or death by drowning, trauma, hypothermia or other causes.

## **19. DISCLAIMER OF LIABILITY**

19.1. All competitors (skippers and crew members) participating in the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» admit that the Regatta is and themselves are governed by the World Sailing Racing Rules of Sailing (RRS 2021-2024), the Sailing Instructions and the Notice of Race as defined in art. 1 of this NoR. Specific attention is drawn to RRS Fundamental Rule 3 and to WS Offshore Special Regulation 1.02.1 which states «*The safety of a yacht and her crew is the sole and inescapable responsibility of the Person in Charge*».

19.2. By filing the Entry Form in accordance with item 8 of this NoR, participants admit explicitly that they participate and race at their own risk and responsibility.

19.3. All participants agree that they assume full responsibility for any possible damage (positive, negative or moral), injury and / or death of a person, participant or third party that may occur during the race or at any other time in relation to it, including explicitly from the new Coronavirus infection and COVID 19 disease, relieving the

Y.C.G. and the N.C.A, the Organizing Committee, the Race Committee, the Protest Committee, the Technical Committee, the CMO, the sponsor(s) and any other in any capacity and fully agree that they are responsible for the conduct of their crew, their representatives and their guests.

- 19.4. Y.C.G., N.C.A., the Organizing Committee, the Race Committee, the Protest Committee, the Technical Committee, the CMO, the Sponsor(s) and any other person involved in the organization of the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» in any capacity, cannot be held responsible for physical or material damage (positive, negative or moral), injury and / or death of a person, participant or third party, which may occur during the race or at any other time in relation thereto.
- 19.5. It is the obligation and the sole responsibility of the skipper and all the persons handling the boat to decide on the sufficient degree of knowledge and experience of the crew, as well as the sufficiency of such crew in number, for the purposes of the absolute safe handling of the boat they sail in, the soundness and seaworthiness of the boat, with regards to wind strength and sea state as well as the weather forecast and to decide whether they will participate or not in the event or in a scheduled race of it. They also reassure that all safety equipment is adequately maintained, and the crew knows where it is kept and how to use it.
- 19.6. The Sponsor(s) of the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» is/are released from any liability in case of accident, terrorist attack, destruction of venues used for the Event and in general events and occurrences that may cause damages to the participants, the boats and /or the venues used.

## **20. INSURANCE**

- 20.1. Participating boats in the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» regatta must hold valid third-party liability insurance coverage (for persons and property), in accordance with Greek Legislation in force.
- 20.2. The insurance contract must include specific cover provision on third party liability for the participation in sailing races.

## **21. MEDIA RIGHTS – DATA PROTECTION**

By the filing of the Entry Form, all participants in the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» Regatta (skipper and crew members) consent to the collection, use and reproduction in any manner by and at the discretion of the organizing authority and the sponsor(s), of the names, details and images of participants, as well as participating boats. Similarly, they allow, at no cost, the use of such material for the creation and exploitation of picture and/or sound creations, photographs and any type of promotional material, the recording and direct or indirect, permanent or temporary reproduction of such material in any manner and with the use of any means as well as the transmission and presentation thereof to the public in any way during and after the regatta and in perpetuity.:

## **22. PRIZES**

The following prizes will be award to:



- 22.1. The 1<sup>st</sup> overall winner of the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» in the ORC division, the perpetual **Andros Cup**.
- 22.2. The 1<sup>st</sup> overall winner of the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» in the ORC Performance division, the perpetual **N. J. Goulandris Cup**.  
The other overall winners as well as the winners of the subdivisions if any, according to the number of the participating boats.
- 22.3. The 1<sup>st</sup> overall winner of the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» in the ORC Sport division, the perpetual **Vagrant Cup**.  
The other overall winners as well as the winners of the subdivisions if any, according to the number of the participating boats.
- 22.4. The 1<sup>st</sup> overall winner of the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» in the Sailing SuperYachts Class, the perpetual **Alexandros Stamatiadis Cup (presented by M-Maritime)**.  
The other overall winners in the sailing SuperYachts class as well as the winners of the subdivisions if any, according to the number of the participating boats.
- 22.5. Prizes will be awarded to the 1<sup>st</sup> overall winner of the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» in the ORC Double Handed Classes as well as to the winners of the subdivisions if any, according to the number of the participating boats.
- 22.6. To the 1<sup>st</sup> overall winner of the **Offshore Race Vouliagmeni – Andros** in the ORC Performance class the perpetual **Andros Race, Basil J. Goulandris Cup**.  
The other overall winners as well as the winners of the subdivisions if any, according to the number of the participating boats.
- 22.7. Prizes will be awarded to the overall winners of the **Offshore Race Vouliagmeni - Andros** in the ORC Sport class as well as to the winners of the subdivisions if any, according to the number of the participating boats.
- 22.8. Prizes will be awarded to the overall winners of the **Offshore Race Vouliagmeni - Andros** in the Sailing SuperYachts class as well as to the winners of the subdivisions if any, according to the number of the participating boats .
- 22.9. Prizes will be awarded to the overall winners of the **Offshore Race Vouliagmeni - Andros** in the ORC DH class as well as to the winners of the subdivisions if any, according to the number of the participating boats. .
- 22.10. Prizes will be awarded to the overall winners of the **Coastal Race - Departure** in the ORC Performance, ORC Sport, Sailing Superyachts and ORC DH classes as well as to the winners of the subdivisions if any, according to the number of the participating boats.
- 22.11. Prizes will be awarded to the 1<sup>st</sup> winners of the classes ORC (Performance & Sport), and ORC DH for the Local Race.
- 22.12. The 1<sup>st</sup> finishing boat in the **Offshore Race Vouliagmeni – Andros** in the ORC (Performance and Sport) and ORC Double Handed classes, the perpetual **Dinos Goulandris Cup**.
- 22.13. The 1<sup>st</sup> finishing boat in the **Offshore Race Vouliagmeni – Andros** in the Sailing SuperYachts class, the perpetual **King Constantine’s Cup**.
- 22.14. The 1<sup>st</sup> Andriotic finishing boat in the **Offshore Race Vouliagmeni – Andros**, the perpetual **Porfyrtos Cup**.

- 22.15. The **Mighty Mo Tenacity Cup** will be awarded to the boat, the crew of which, at the discretion of the organizing committee, showed the greatest tenacity during the race.
- 22.16. Perpetual Trophies, after being awarded to the winners, will be returned to the organizers at the end of the event. A replica of the trophy that will remain to the competitors will also be given.
- 22.17. The number of winners per class / divisions is defined as follows:
- (a) There will be only 1<sup>st</sup> overall winner in the ORC Class.
  - (b) In the rest classes / divisions the number of winners is defined as follows:
    - Up to 3 Competitors per class / division: 1st Winner.
    - From 4 to 5 competitors per class / division: 1st & 2nd Winners.
    - From 6 or more competitors per class / division: 1st, 2nd and 3rd Winners.
- 22.18. The prize giving ceremony of the **Offshore Race Vouliagmeni – Andros** and the **Local Race** will take place on Saturday August 27, 2022, at 19:00 at Andros at a place that will be announced in the sailing instructions.
- 22.19. The prize giving ceremony to the winners of the «**55<sup>th</sup> ANDROS INTERNATIONAL YACHT RACE - JOHN B. GOULANDRIS 2022**» will take place on Monday August 29, 2022, 20:00 hrs. at Yacht Club of Greece.

### 23. FURTHER INFORMATION

- 23.1. Further information is available at:

|   |   |
|---|---|
| YACHT CLUB of GREECE  | NAUTICAL CLUB of ANDROS   |
| Sports Secretariat  | tel: +30 210 4293910,   |
| Mikrolimano, Pireaus, , 18553   | +30 698 5083377   |
| Tel: +30 690 9046525,   | Fax: +30 2109818740   |
| +30 6948 721422   | Email: <a href="mailto:info@noa.com.gr">info@noa.com.gr</a>                   |
| Email: <a href="mailto:sailing@ycg.gr">sailing@ycg.gr</a>                           | Web site: <a href="https://www.androsrace.com">https://www.androsrace.com</a> |
| <a href="mailto:noeanna2003@gmail.com">noeanna2003@gmail.com</a>                    |   |
| Web site: <a href="https://www.ycg.gr/andros-22/">https://www.ycg.gr/andros-22/</a> |   |

- 23.2. Race Office

- (a) Until Thursday August 26, 2022  
At the Office of the Sports Secretariat of YCG  
Mikrolimano, Pireaus, 18533,
- (b) From Friday August 27. 2022  
At the offices of the Nauticla Club of Andros  
Chora Androu  
Telephone numbers: +30 6985 083377, +30 210-4293910

July 2022

**THE ORGANIZING AUTHORITY**